

Please complete this form using BLOCK CAPITALS.

I/We  (please insert full name)

of  (please insert full address)

being a member/members of Carr's Group plc (the "Company") holding  (number of shares)

hereby appoint the Chair of the General Meeting (being a Director of the Company) or

(delete/insert as appropriate) as my/our proxy to attend and vote on my/our behalf at the General Meeting of the Company to be held at Ashurst LLP, London Fruit & Wool Exchange, 1 Duval Square, London E1 6PW at 10.00 a.m. on 18 June 2025 and at any adjournment thereof.

I/We hereby authorise and instruct my/our said proxy to vote, as indicated by a "✓" in the boxes below on the resolutions to be proposed at such Meeting.

RESOLUTIONS PROPOSED	Vote		
	FOR	AGAINST	WITHHELD
1. To authorise the Company to make market purchases of its ordinary shares pursuant to section 701 of the Companies Act 2006 in connection with the proposed Tender Offer.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. To adopt new articles of association for the Company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Please sign

Signed

Please date

Dated this

## NOTES:

- 1 A proxy need not be a member of the Company. Subject to note 3 below, appointing a proxy will not preclude you from personally attending and voting at the meeting if you subsequently decide to do so. If no name is entered on this form, the return of this form, duly signed, will authorise the Chair of the meeting to act as your proxy.
- 2 Subject to note 3 below, you may appoint more than one proxy provided that each proxy is appointed to exercise the rights attached to different shares. You may not appoint more than one proxy to exercise rights attached to any one share. To appoint more than one proxy, please return a separate form in relation to each proxy, clearly indicating next to the name of each proxy the number and class of shares in respect of which he is appointed. If you submit more than one valid proxy appointment in respect of the same shares, the appointment received last before the latest time for the receipt of proxies will take precedence.
- 3 To direct your proxy how to vote on the resolutions, please mark the appropriate box next to each resolution with a "✓". If no voting instruction is given, your proxy will vote or abstain from voting as he sees fit in his absolute discretion in relation to each resolution and any other matter which is put before the Meeting. The 'Withheld' option is to enable you to abstain on any particular resolution. Such a vote is not a vote in law and will not be counted in the votes 'For' and 'Against' a resolution.
- 4 In the case of:
  - 4.1 an individual, this proxy form must be signed by the relevant member appointing the proxy or a duly appointed attorney on behalf of such member; and
  - 4.2 a corporation, this proxy form must be executed under its common seal or signed on its behalf by an officer of the company or a duly appointed attorney for the company.
- 5 To appoint a proxy using this form, the form must be:
  - 5.1 completed and signed;
  - 5.2 sent or delivered to MUFG Corporate Markets at, PXS 1, Central Square, 29 Wellington Street, Leeds LS1 4DL; and
  - 5.3 received by no later than 48 hours (excluding any day which is a non-working day) before the time appointed for the Meeting, or adjourned meeting, at which it is to be used. Alternatively, you can vote online at [www.signalshares.com](http://www.signalshares.com).
- 6 Any power of attorney or any other authority under which this proxy form is signed (or a duly certified copy of such power or authority) must be included with the proxy form.
- 7 Any alteration to this proxy form must be initialled by the person in whose hand it is signed or executed.
- 8 If, after returning a duly completed proxy form, you wish to revoke your proxy appointment you must sign and date a notice of such revocation clearly stating your intention to revoke that proxy appointment and deposit it at the registered office of the Company before the time appointed for the Meeting.
- 9 In the case of joint holders:
  - 9.1 where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder will be accepted; and
  - 9.2 the vote of the most senior holder who tenders a vote (whether in person or by proxy) shall be accepted to the exclusion of the votes of all other joint holders. Seniority is determined by the order in which the names of the joint holders appear in the Company's register of members in respect of the joint holding (the first-named being the most senior).
- 10 As permitted by regulation 41 of the Uncertificated Securities Regulations 2001, only those persons whose names are entered on the register of members of the Company at close of business on 16 June 2025 shall be entitled to attend and vote in respect of the number of shares registered in their names at that time. Changes to entries on the register of members after that time shall be disregarded in determining the rights of any person to attend and/or vote at the meeting.
- 11 Shares held in uncertificated form (i.e. in CREST) may be voted through the CREST Proxy Voting Service in accordance with the procedures set out in the CREST Manual and should refer to notes 6 and 7 on page 7 in the Notice of General Meeting. If you are an institutional investor you may also be able to appoint a proxy electronically via the Proxymity platform, a process which has been agreed by the Company and approved by the Registrar. For further information regarding Proxymity, please go to [www.proxymity.io](http://www.proxymity.io) and refer to note 8 in the Notice of General Meeting.
12. If you have any questions about completing this form, please contact MUFG Corporate Markets by email at [shareholderenquiries@cm.mpms.mufg.com](mailto:shareholderenquiries@cm.mpms.mufg.com) or call them on 0371 664 0321 if calling from the UK or on +44 (0) 371 664 0321 if calling from outside the UK.